

FACT SHEET

Brand valuation...

...**is** putting a useful financial amount to an intangible asset, be this a brand, copyright, patent or intellectual property. Essentially, it is the amount a company would be prepared to pay for its brand if it didn't already own it.

...**started** in 1988 when Ranks Hovis McDougall valued its portfolio of brands at £678m in defence against a takeover bid from Goodman Fielder Wattie, and included this value in its accounts.

...**is needed** because increasing amounts of a company's value is comprised of intangible assets which need to be recognised: 70% of Disney, 85% of Heinz, 98% of Microsoft.

...**is done by** two main types of companies: accountancy firms, which approach brand valuation from a financial perspective, largely ignoring consumers and market analysis, and specialist consultancies. These use the dual approach of marketing knowledge and financial rigour to value brands – this is generally considered the most robust approach.

...**methodologies** have pretty much consolidated in the 'Relief from royalty' approach:

- 1. Customer insight:** what do customers think of your brand in relation to your competitors?
Ingredients: number of customers; brand awareness, favourability, familiarity and relevancy analysis; brand strength and brand loyalty.
- 2. Market analysis:** how does your brand fit into the market?
Ingredients: market size and opportunity; distribution capability; market share; competitive threats; brand positioning analysis; channel evaluation; and brand premium determination.
- 3. Royalty rate analysis:** how much would you be willing to pay for the use of your brand if you didn't already own it?
Ingredients: comparable royalty rates; value chain analysis; license suitability
- 4. Financial performance:** how profitable is the company?
Ingredients: regional and sector analysis; profitability of business units

...**is useful** for three main reasons:

- 1. In legal situations** such as identifying the value of an intangible asset in an ownership dispute, licensing claim or partnership dissolution.
- 2. For financial reasons** such as compliance with mandatory regulations such as IFRS, US GAAP and IAS; strengthening balance sheets and company accounts; lowering borrowing costs; assisting in M&A situations; increasing stakeholder confidence which consequently raises the share price.
- 3. For marketing reasons** such as monitoring ROI and brand value, determining brand strategy, establishing royalty rates and licensing arrangements, and managing brand portfolios.

